# **CEO Message**

The first half of 2014 has been historic for Omaha Public Power District regarding two issues.

After several months of analysis and customer input, OPPD announced a bold future generation portfolio in June. The plan includes retiring and retrofitting coal units, refueling from coal to natural gas, and reducing load.

While that impacts how we generate electricity, a second monumental change impacts where our generation goes. In March, OPPD entered into the Southwest Power Pool (SPP) Integrated Marketplace. For more than 100 years, utilities have bought and sold wholesale power on a bilateral basis, but the Integrated Marketplace offers better use of generation and transmission on a broader regional basis.

We made these changes after we had reviewed the strategic plan, performed extensive research and analysis, and sought customer feedback during a severalmonth-long stakeholder process. We are confident it positions OPPD in the strongest and most flexible position for the future.

The generation plan allows the utility to comply with government regulations to reduce future emissions at its existing power plants while preserving the district's ability to meet customer demand for electricity in the future.

Our plan includes retiring three coal-fired units at North Omaha Station in 2016. Consequently, OPPD will need fewer workers at the plant. Management and the board of directors are committed to minimizing the impact to the workers through reassignments, retraining and retirements over the next two years.

Also in 2016, the utility will retrofit three other coal-fired units with basic emissions controls. OPPD will refuel two of these units to natural gas by 2023.

The plan also calls for reducing load by 300 megawatts (MW) through customer participation in demand-side management. One such program that started in 2011, OPPD's Air-Conditioning Management Program, has attracted 25,000 residential customers for a 37-MW demand reduction as of June 30, 2014.

Ever mindful of our customers' best interests, OPPD always tries to sell our excess energy to offset costs and keep rates down. The Integrated Marketplace provides the potential to participate in a broader market.

When the Integrated Marketplace opened March 1, responsibilities shifted from dispatching our own generators to primarily meet the needs of southeast Nebraskans to meeting the needs of customers in several states. And the other 75 members of SPP did the same. Now, if OPPD generates electricity on a competitive basis, it goes to utilities in Kansas, Arkansas or Missouri. And if other generators in SPP generate electricity for less than OPPD, the district buys it from them through the Integrated Marketplace.

When asked what future approach OPPD should take, customers favored one in line with the corporate mission – power must remain affordable, reliable and should be environmentally sensitive, prioritized in that order. Our work each day follows this mission.

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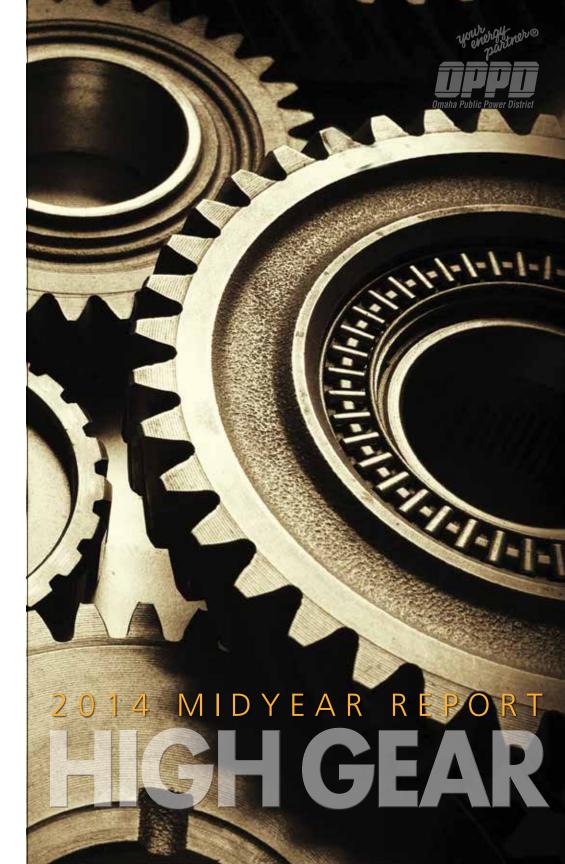
President and CEO

## **Board of Directors**

Michael J. Cavanaugh	Chairman of the Board
Anne L. McGuire	Vice Chairman of the Board
John K. Green	Treasurer
Michael A. Mines	Secretary
Thomas S. Barrett	Board Member
Tim W. Gay	Board Member
Del D. Weber	Board Member
Fred J. Ulrich	Board Member
W. Gary Gates	President
	Chief Executive Officer

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### **Who We Are**

OPPD is a fully integrated electric utility serving a 5,000-square-mile, 13-county region in eastern Nebraska. All corporate powers of OPPD are vested in a board of directors consisting of eight members representing areas of the service territory. OPPD generates revenues from a mix of retail sales, off-system sales and other electric products and services. Corporate head-quarters is in Omaha, Neb., with generating plants, service centers and customer service locations strategically located throughout our service territory.

Our mission is to provide affordable, reliable and environmentally sensitive energy services to our customers.

## **CFO** Message

Operating revenues were higher in the first six months of 2014 (2014 period) compared to the first six months of 2013 (2013 period). Retail sales revenues were lower, primar-



ily due to decreased revenue from the fuel and purchased power adjustment. Off-system sales were significantly higher in the 2014 period compared to the 2013 period due to additional energy available for sale from Fort Calhoun Station (FCS), which returned to service in December 2013.

Other income was higher in the 2014 period compared to the 2013 period due to an increase in investment income.

Net income increased in the 2014 period compared to the 2013 period, primarily due to the increase in off-system sales revenue, which was partially offset by the increase in operating expenses.

Cash and cash equivalents decreased in the 2014 period compared to an increase in the 2013 period. Cash flows from operating activities were higher as a result of increased cash received from off-system sales and lower payments to operations and maintenance suppliers. Cash used for capital and financing activities was lower, primarily due to decreased expenditures for the construction

and acquisition of capital assets. Cash provided from investing activities was lower in the 2014 period compared to the 2013 period, primarily due to less funds needed from investing activities in 2014, as the district's operating activities provided additional funds for operations in the current year.

Edward E. Easterlin Vice President and CFO

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## **Condensed Statements of Net Position**

In thousands - 2014 unaudited	June 30 2014	December 31 2013
Current Assets	\$ 678,831	\$ 700,882
Capital Assets	3,352,159	3,359,141
Other Long-Term Assets	774,020	757,626
Deferred Outflows of Resources	27,322	29,310
<b>Total Assets and Deferred Outflows</b>	<b>\$ 4,832,332</b>	\$ 4,846,959
Current Liabilities	\$ 236,252	\$ 222,405
Long-Term Liabilities	2,682,689	2,717,966
Deferred Inflows of Resources	37,000	37,000
<b>Total Liabilities and Deferred Inflows</b>	2,955,941	2,977,371
Net Position	1,876,391	1,869,588
Total Liabilities, Deferred Inflows and Net Position	<b>\$ 4,832,332</b>	\$ 4,846,959

#### **Condensed Statements of Cash Flows**

In thousands - unaudited	Six Months	Ende	d June 30
	2014		2013
Cash Flows from Operating Activities	\$ 126,098	\$	35,861
Cash Flows from Capital and Financing Activities	(153,344)		(162, 237)
Cash Flows from Investing Activities	6,872		134,462
Change in Cash and Cash Equivalents	\$ (20,374)	\$	8,086

### **Condensed Statements of Revenues, Expenses and Changes in Net Position**

In thousands - unaudited

funds in 2014.

Operating expenses increased in the 2014

period compared to the 2013 period. Fuel

expenses were higher, primarily due to the

availability of FCS generation. Production

(non-fuel) expenses were higher in the 2014

period compared to the 2013 period due to

planned maintenance outages at the fossil sta-

tions. Other operating expenses were higher in

the 2014 period compared to the 2013 period,

primarily as a result of increased transmission

and distribution expenses, and decommis-

sioning expenses. Transmission and distribu-

tion expenses were higher due to additional

the Southwest Power Pool. Decommissioning

operating expenses and higher costs from

expense was higher as a result of resuming

contributions to the FCS decommissioning

	Six Months E	nded June 30
	2014	2013
Retail Sales	\$ 415,101	\$ 424,678
Off-System Sales	106,036	53,406
Other Electric Revenues	15,445	15,203
<b>Total Operating Revenues</b>	536,582	493,287
Fuel and Purchased Power	145,448	140,355
Production (non-fuel)	143,545	137,441
Other Operating Expenses	188,934	185,290
Payments in Lieu of Taxes	14,486	14,096
<b>Total Operating Expenses</b>	492,413	477,182
<b>Operating Income</b>	44,169	16,105
Other Income	10,748	8,491
Interest Expense	(48,114)	(48,913)
Net Income (Loss)	6,803	(24,317)
Net Position, Beginning of Period	1,869,588	1,814,312
Net Position, End of Period	<u>\$1,876,391</u>	\$ 1,789,995

Key Statistical Highlights
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	June 30		
	2014	2013	
Generating Capability (in megawatts)	3,232.1	3,237.0	
System Peak Load (twelve months ended, in megawatts)	2,339.4	2,451.6	
Net Generation (six months ended, in megawatt-hours)	7,818,097	5,861,104	
Retail Energy Sales (six months ended, in megawatt-hours)	5,245,565	5,101,173	
Off-System Energy Sales (six months ended, in megawatt-hours)	3,425,548	1,579,173	
Cents/kWh – Retail Sales Revenue (six months ended)	8.11	8.13	
Number of Customers (six months ended, average)	359,693	355,505	